

Open Standards Benchmarking Measure List Sales and Order Management

Cost Effectiveness				
Metric Group ID	Metric Name	Metric Formula	KPI Flag	PCF ID
103660	Total cost to perform the process "manage sales orders" per \$1,000 revenue	199.0310f / (199.006 * .001)	а	10185
103664	Total cost to perform the process "manage sales orders" per sales order placed	199.0310f / 199.032	а	10185
103988	Total cost to perform the process "manage sales orders" per sales order line item	199.0310f / 199.033	а	10185
100126	Average cost per sales order for orders received through "new" channels	199.0260b		10185
100129	Average cost per sales order for orders received through "traditional" channels	199.0260a		10185
102914	Personnel cost to perform the process "manage sales orders" per \$1,000 revenue	199.0310a / (199.006 * .001)		10185
103276	Systems cost of the process "manage sales orders" per \$100,000 revenue	199.0310b / (199.006 * .00001)		10185
104465	Total cost to perform the process "managing sales orders" per process FTE	(199.0310f/199.016)		10185
Process Efficiency				
Metric Group ID	Metric Name	Metric Formula	KPI Flag	PCF ID
101014	Number of FTEs for the process "manage sales orders" per \$1 billion revenue	199.016 / (199.006 * .000000001)	а	10185
101741	Perfect order performance			
104302	refrect order performance	199.023	а	10005
	Customer retention rate for all customers over the last three years	199.023	a	10005
100213	Customer retention rate for all customers			
	Customer retention rate for all customers over the last three years Average monthly sales forecast error within a	199.02		10004
100480	Customer retention rate for all customers over the last three years Average monthly sales forecast error within a product family	199.02 199.025		10004
100480 100731	Customer retention rate for all customers over the last three years Average monthly sales forecast error within a product family Current market share First contact resolution rate for inquiries on existing orders and service-after-sales	199.02 199.025 199.017		10004 10105 10102
100480 100731 100810	Customer retention rate for all customers over the last three years Average monthly sales forecast error within a product family Current market share First contact resolution rate for inquiries on existing orders and service-after-sales requests	199.02 199.025 199.017 199.03		10004 10105 10102 10185
100480 100731 100810 102339	Customer retention rate for all customers over the last three years Average monthly sales forecast error within a product family Current market share First contact resolution rate for inquiries on existing orders and service-after-sales requests Key customer growth Percentage of order inquiry contacts received	199.02 199.025 199.017 199.03		10004 10105 10102 10185



Open Standards Benchmarking Measure List Sales and Order Management

	5						
Cycle Time							
Metric Group ID	Metric Name	Metric Formula	KPI Flag	PCF ID			
100496	Customer order cycle time in days	199.024	а	10005			
Staff Productivity							
Metric Group ID	Metric Name	Metric Formula	KPI Flag	PCF ID			
101404	Number of sales order line items per "manage sales orders" FTE	199.033 / 199.016	а	10185			
Supplemental Information							
Metric Group ID	Metric Name	Metric Formula	KPI Flag	PCF ID			
101831	Percentage of active customers that are profitable	199.022		10004			

About APQC's Open Standards Benchmarking

- \cdot APQC is the steward of the open standard benchmarking content. Content is developed and reviewed by various subject matter experts.
- · Participation in APQC's Open Standards Benchmarking is complimentary for APQC Enterprise Members. APQC Functional Members can benchmark in their functional membership at no cost.
- · By participating, you will receive a detailed table comparing your responses with those of your peers. In essence, you'll get a row-by-row comparison of your responses versus those of your peers. The data tables will feature your answers as well as indicate the high, median and low performance ranges.
- · Past participants have used open standards benchmarking research reports to set baselines for process improvement projects, to build a business case for new initiatives, to prioritize high-impact opportunities, and even to validate success or return on investment from efforts.

For more information, call +1-713-681-4020 or visit www.apqc.org/osb.