Deloitte.

Building Expertise in Knowledge Management

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Deloitte Touche Tohmatsu Limited
APQC KM Conference
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10 Ways to Build KM Expertise

- 1. Assess yourself
- 2. Read books, periodicals, blogs, and sites
- 3. Join, participate in, and help lead KM communities
- 4. Attend KM conferences
- 5. Tweet, retweet, and follow tweets
- 6. Present, speak, lead discussions, and deliver training
- 7. Post, write, and publish
- 8. Attend training
- 9. Learn by doing
- 10. Find a mentor

2

1. Assess yourself

- Assess yourself against the list of 25 KM specialties (next slide)
- If you were asked to meet with a client as an expert in the specialty
 - –would you be comfortable doing so?
 - –would the client be pleased following the meeting?
- Choose one or more specialties in which
 - -you are an expert, or
 - -you would like to become an expert
- Focus your development on those specialties

SELF-ASSESSMENT

- ☑Sharing, culture, organizational design, and change management
- ☑ Collaboration and communities
- ☑Goals, measurements, incentives, and rewards
- **☑** Communications
- ☑Portals, intranets, and websites
- ☑Web 2.0 and social media tools

25 KM specialties

http://bit.ly/aVIjIC

- 1. Sharing, culture, organizational design, and change management
- 2. Innovation, invention, creativity, and idea generation
- 3. Reuse, proven practices, and lessons learned
- 4. Collaboration and communities
- 5. Learning, development, and training
- 6. Goals, measurements, incentives, and rewards
- 7. Social networks, organizational networks, value networks, and network analysis
- 8. Expertise location and personal profiles
- 9. Communications
- 10. User support and Knowledge-Centered Support (KCS)
- 11. Content management and document management
- 12. Search, taxonomy, ontology, and tagging
- 13. Analytics, visualization, metrics, and reporting
- 14. Project management, process management, workflow, and planning
- 15. KM methods (peer assists, after action reviews, knowledge audits, etc. see KM Method Cards on next slide)
- 16. Appreciative inquiry and positive deviance
- 17. Storytelling, narrative, anecdotes, and sensemaking
- 18. Information architecture
- 19. Usability, user interface, and user experience
- 20. Portals, intranets, and websites
- 21. Databases, repositories, business intelligence, and data warehouses
- 22. Competitive intelligence, customer intelligence, market intelligence, and research
- 23. Web 2.0 and social media tools
- 24. Semantic web, artificial intelligence, and natural language processing
- 25. Wisdom of crowds, crowdsourcing, collective intelligence, and prediction markets

KM method cards

http://www.greenchameleon.com/uploads/KM Method Cards Guide.pdf

KM Method Cards: Guide to Contents



Approaches

01 Knowledge & Information

02 Better Practice Transfer

- 27 Appreciative Inquiry 28 Critical Decision Method
- 03 Positive Deviance 04 Change Management 05 KM Champions 06 Community of Interest
- 07 Community of Practice 08 Email Detox
- 09 Evaluation & Monitoring
- 10 Subject Matter Experts
- 11 Expertise Transfer
- 12 Knowledge Continuity 13 Information Architecture
- 14 KM Awareness 15 KM Governance
- 16 Knowledge & Information
- Literacy 17 Knowledge-Enabled Work
- 18 Learning Culture
 19 Rewards & Recognition
 20 Safe Fail vs Fail Safe
- 21 Work Group KM
- 22 Project KM
- 23 Stealth KM
- 24 Stakeholder Management 25 Enterprise 2.0



Methods: Interview

- 29 Concept Mapping 30 Expertise Knowledge Audit
- 31 Fish Bowl
- 32 Mentoring & Coaching 33 Play of Life

Methods: Group

- 34 After Action Review
- 35 Challenge Session 36 Strategic Conversation
- 37 World Cafe
- 38 Open Space Technology
- 40 Pre-Mortem
- 41 Peer Assist 42 Anecdote Circles
- 43 Speed Networking



Methods: **Process**

- 44 Cultural Archetypes 45 Knowledge Audits &
- 46 Business Process
- Mapping & Design 47 Before Action Review
- 48 Environmental Scanning
- 49 Future Backwards 50 Most Significant Change 51 Story Listening
- 52 Social Network Analysis
- 53 Value Network Analysis 54 Card Sorting



Methods: Packaging

- 56 Rich Pictures
- 57 Graphic Facilitation

61 Storytelling

- 58 Information Neighbourhood
- 59 Podcasting & Vodcasting 60 Screencasting



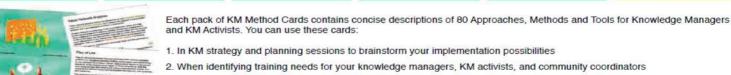
Methods:

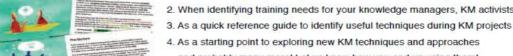
62 Share Fair 63 Knowledge Fair 64 Knowledge Market



Tools

- 65 Blog
- 66 Bulletin Board
- 67 Taxonomy
- 68 Competency Framework 69 Instant Messaging
- 70 Knowledge-Friendly
- Environment 71 Social Bookmarking 72 Social Tagging
- 73 Wiki
- 74 Yellow Pages
- 75 Metadata 76 Enterprise Search
- 77 Intranet
- 78 Dashboard
- 79 Document Management
- System 80 RSS



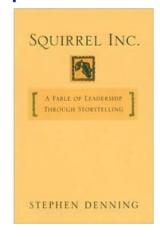


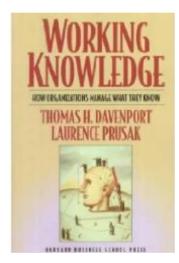
... and probably many more! Let us know how you end up using them!

You can buy our KM Method Cards from www.straitsknowledge.com/sk/store/ For training in many of the techniques in the KM Method Cards visit www.straitsknowledge.com/training/

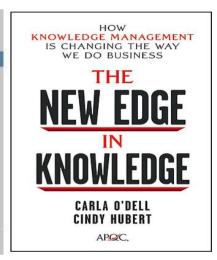
2. Read books, periodicals, blogs, and sites

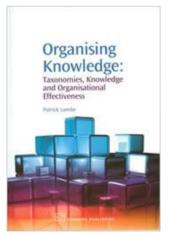
- Read books from the list of recommended books
 - -Start with the 10 shown below
 - -Then choose ones that match your chosen specialties
- Subscribe to periodicals
- Read blogs
- Visit sites

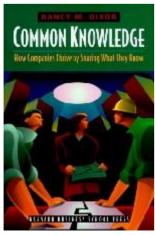


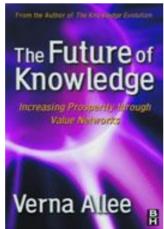


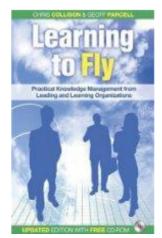


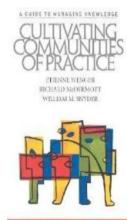


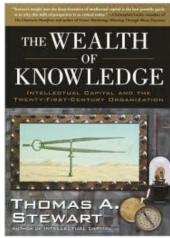












Recommended books http://bit.ly/9S1GDw

- 1. The Knowledge Evolution: Expanding Organizational Intelligence by Verna Allee http://www.amazon.com/dp/075069842X/
- 2. The Future of Knowledge: Increasing Prosperity through Value Networks by Verna Allee http://www.amazon.com/dp/0750675918/
- 3. Next Generation Knowledge Management by Jerry Ash, featuring contributions from Stephen Denning, Leif Edvinsson, Karl-Erik Sveiby, David Snowden, Hubert Saint-Onge, Carl Frappaolo, Debra Amidon, Ash Sooknanan, Richard Cross, and Carol Kinsey Goman http://www.ark-group.com/home/xg/asp/pubid.DEE5993B-3AA5-4F32-9BF9-DC2912FBC2B4/pTitle.Next Generation Knowledge Management/gx/Publications/Publication.htm
- 4. Next Generation Knowledge Management, Volume 2 by Jerry Ash, featuring contributions from David Snowden, Steve Barth, Robert H. Buckman, David Gurteen, Patti Anklam, Carl Frappaolo, Jerry Ash, Megan Santosus, Verna Allee, Nancy Dixon, Rob Lebow, and Nick Milton http://www.ark-group.com/home/xg/asp/pubid.847CD770-655A-4CE4-B98F-C37641F0E287/pTitle.Next Generation Knowledge Management Vol 2/gx/Publications/Publication.htm
- 5. Next Generation Knowledge Management, Volume 3 by Jerry Ash, featuring contributions from Stan Garfield, Raj Datta, Arthur Shelley, Tom Barfield, Gary Cullen, Melissie Rumizen, Scott W. Shaffar, Doug Madgic, and Michael Behounek http://www.ark-group.com/home/xg/asp/pubid.BCB23B87-E2BB-423D-8108-A35B7FB9E234/pTitle.Next Generation Knowledge Management Vol 3/gx/Publications/Publication.htm
- The Strategic Management of Intellectual Capital and Organizational Knowledge by Chun Wei Choo and Nick Bontis http://www.amazon.com/dp/019513866X/ 6.
- 7. Building a Knowledge-Driven Organization by Robert Buckman http://www.amazon.com/dp/0071384715/
- 8. The Knowing Organization: How Organizations Use Information To Construct Meaning, Create Knowledge, and Make Decisions by Chun Wei Choo http://www.amazon.com/dp/0195110129/
- 9. Learning to Fly: Practical Knowledge Management from Leading and Learning Organizations by Chris Collison and Geoff Parcell http://www.amazon.com/dp/1841125091/
- 10. Working Knowledge by Thomas Davenport and Laurence Prusak http://www.amazon.com/dp/1578513014/
- 11. Thinking for a Living: How to Get Better Performances And Results from Knowledge Workers by Thomas Davenport http://www.amazon.com/dp/1591394236/
- Lost Knowledge: Confronting the Threat of an Aging Workforce by David W. DeLong http://www.amazon.com/dp/0195170970/ 12.
- Common Knowledge: How Companies Thrive by Sharing What They Know by Nancy M. Dixon http://www.amazon.com/dp/0875849040/ 13.
- 14. Intellectual Capital: Realizing Your Company's True Value by Finding Its Hidden Brainpower by Leif Edvinsson and Michael Malone http://www.amazon.com/dp/0887308414/
- 15. Knowledge Management by Carl Frappaolo http://www.amazon.com/dp/1841127051/
- 16. Deep Smarts: How to Cultivate and Transfer Enduring Business Wisdom by Dorothy Leonard and Walter Swap http://www.amazon.com/dp/1591395283/
- 17. If Only We Knew What We Know: The Transfer of Internal Knowledge and Best Practice by Carla O'Dell and C. Jackson Grayson http://www.amazon.com/dp/0684844745/
- The Knowing-Doing Gap: How Smart Companies Turn Knowledge into Action by Jeffrey Pfeffer and Robert Sutton http://www.amazon.com/dp/1578511240/ 18.
- 19. Complete Idiot's Guide to Knowledge Management by Melissie Rumizen http://www.amazon.com/dp/0028641779/
- 20. Knowing Knowledge by George Siemens http://www.knowingknowledge.com/book.php
- 21. Intellectual Capital: The New Wealth of Organizations by Thomas A. Stewart http://www.amazon.com/dp/0385483813/
- 22. The Wealth of Knowledge: Intellectual Capital and the Twenty-first Century Organization by Thomas A. Stewart http://www.amazon.com/dp/0385500726/
- 23. The New Organizational Wealth: Managing & Measuring Knowledge-Based Assets by Karl Erik Sveiby http://www.amazon.com/dp/1576750140/
- 24. The Knowledge Management Toolkit: Orchestrating IT, Strategy, and Knowledge Platforms (2nd Edition) by Amrit Tiwana http://www.amazon.com/dp/013009224X/
- 25. Enabling Knowledge Creation: How to Unlock the Mystery of Tacit Knowledge and Release the Power of Innovation by Georg von Krogh, Kazuo Ichijo, and Ikujiro Nonaka http://www.amazon.com/dp/0195126165/
- 26. Harvard Business Review on Knowledge Management by Peter F. Drucker, et al.
- 27. The Knowledge Management & Application Domain by Steven Wieneke & Karla Phlypo-Price http://bit.ly/cBPzdK
- 28. Performance Enhancing by Matt Moore - e-book on the links between training & development, knowledge management, organizational learning and performance improvement from a practical perspective http://innotecture.wordpress.com/ebook/
- 29. Being a Successful Knowledge Leader by Arthur Shelley

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- 30. The Knowledge Management Toolkit: Orchestrating IT, Strategy, and Knowledge Platforms (2nd Edition) by Amrit Tiwana http://www.amazon.com/dp/013009224X/
- 31. Knowledge management in practice: connections and context by Taverekere Srikantaiah and Michael E. D. Koenig
- 32. People-Focused Knowledge Management: How Effective Decision Making Leads to Corporate Success by Karl Wiig http://www.amazon.com/dp/0750677775/

Periodicals



Knowledge-Letter



NewsLinks





The Rise and Fall of the Blogosphere

In 2004, "blog" was Merriam-Webster's word of the year. But according to the <u>Pew Research Center</u>, its popularity has fallen rapidly in recent years, especially among the young. Back in the day, blogging was the easiest way to establish a presence on the Web. Some of the most successful blogs have grown to the point where they're pretty hard to distinguish from traditional media outlets.

But the young seem to prefer keeping within the boundaries of social networking sites, and Facebook rules the roost there. If you believe everyone you want to reach is already gathering on Facebook, it would be silly to post your thoughts on the Web itself. You have to go where the audience is. Twitter is also more popular with younger Web users, who find that its 140-character posting limit is no problem at all. They're OK at expressing themselves with conceptual fragments rather than well-formed paragraphs.

According to this article in The New York Times, former bloggers have made the switch because of time constraints, but also because with so many blogs out there, there just aren't enough readers to go around. We even have a friend who even wrote asong about it!

The Kids These Days

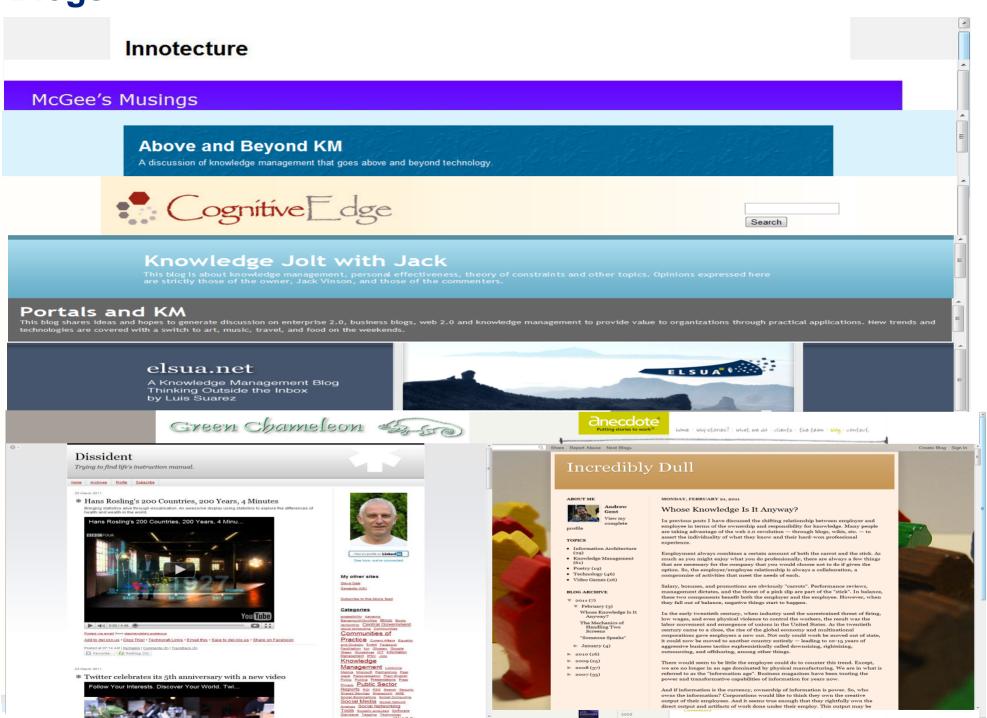
Speaking of changing patterns of Internet use, comScore's 2010 Digital Year in Review found a huge drop in email usage among 12 to 17 year olds. This demographic saw a 59% drop, with another big fall off in the 25-to-30 year old segment. Only the geezers are increasing, with 55 to 64 year olds increasing their email use by 22%. Those are pretty dramatic numbers, and a clear sign that the youngest users are making social networking, text



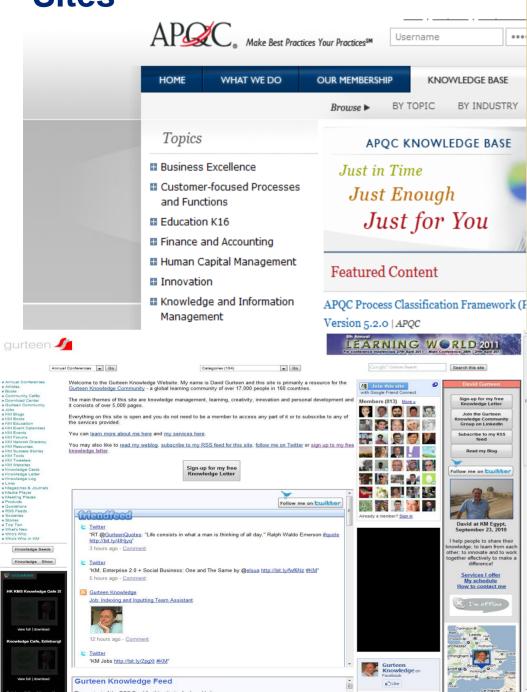
New Year, new challenges. But the more things change the more they stay

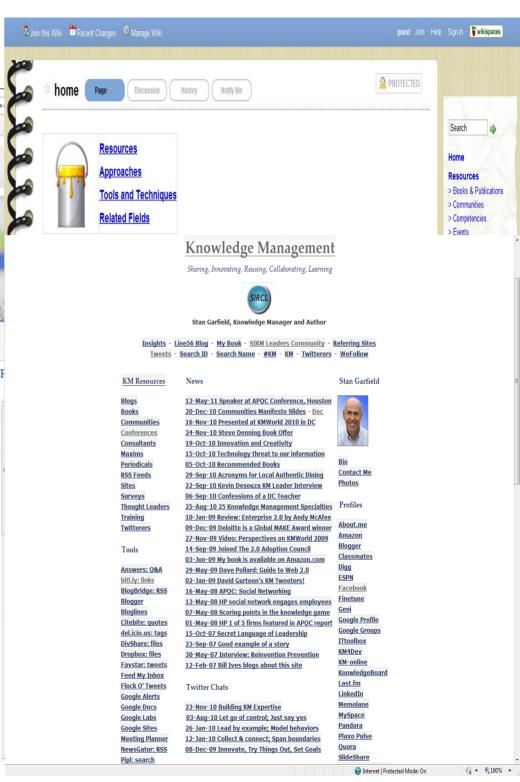
the same. I was skimming through a KM report which brought it home. It

Blogs



Sites





Periodicals

Blogs

Sites

5.

https://sites.google.com/site/stangarfield/kmresources

	ttponrottooigoogiotooiinottorottarigar	11010,
1.	Anecdote http://www.anecdote.com.au/subscribe.php	1.
2.	Ark Group Inside Knowledge	2.
۷.	http://www.ikmagazine.com/currentissue.asp	3.
3.	elearnspace http://www.elearnspace.org/	
4.	Electronic Journal of Knowledge Management	4.
	http://www.ejkm.com/index.htm	
5.	Green Chameleon	5.
	http://www.greenchameleon.com/gc/pubs_archives/	6.
6.	Gurteen Knowledge-Letter	
	http://www.gurteen.com/gurteen/gurteen.nsf/id/knowledge	7.
7	-letter	8.
7.	IKMSonline (Information, Knowledge, Systems Management) http://www.iksmonline.com/index.php	
8.	International Journal of Knowledge Management (IJKM)	9.
0.	http://www.igi-pub.com/journals/details.asp?id=4288	10.
9.	Journal of Knowledge Management (JKM)	11.
	http://www.emeraldinsight.com/info/journals/jkm/jkm.jsp	12.
10.	Journal of Knowledge Management Practice	13.
	http://www.tlainc.com/jkmp.htm	15.
11.	KM for Development Journal	14.
	http://www.km4dev.org/journal/index.php/km4dj/issue/curr	14.
40	ent	4.5
12.	KMPro Journal	15.
13.	http://kmpro.org/static.php?file=journal.htm KMWorld http://www.kmworld.com/	16.
14.	KnowGenesis International Journal for Technical	
17.	Communication (IJTC)	17.
	http://www.knowgenesis.com/journal/index.php?journal=IJ	18.
	TC	19.
15.	Knowledge and Process Management (KPM)	10.
	http://www3.interscience.wiley.com/journal/6242/home	20.
16.	Knowledge Management Research & Practice (KMRP)	20.
47	http://www.palgrave-journals.com/kmrp/index.html	21.
17.	K Street Directions http://www.knowledgestreet.com/About_Us/Directions/dir	21.
	ections.html	00
18.	Melcrum Free e-Newsletters	22.
10.	http://www.melcrum.com/products/journals/kmr.shtml	23.
19.	Melcrum KM Review	
	http://www.melcrum.com/topics/knowledge_management.	24.
	shtml	25.
20.	Montague Institute Review	26.
	http://www.montague.com/review/review.html	27.
21.	NHS Knowledge Flow	
	http://www.library.nhs.uk/knowledgemanagement/RSSFe ed.aspx?feed=14	28.
22.	Step Two Designs KM Column	29.
22.	http://www.steptwo.com.au/subscribe	
23.	Steve Denning on Organizational Storytelling	30.
	http://www.stevedenning.com/	
24.	Trends in the Living Networks	31.
	http://www.rossdawsonblog.com/subscribe/	32.

Mary Abraham - Above and Beyond KM http://aboveandbeyondkm.com/ Tac Anderson - New Comm Biz http://newcommbiz.com/ Verna Allee - Value Networks http://valuenetworks.com/public/blog/207585 Patti Anklam - Networks, Complexity, Relatedness http://www.byeday.net/weblog/networkblog.html APQC - KM Edge http://kmedge.org/ Dale Arseneault - Reflections on KM & Organiz, Innovation http://reflectionskmoi.blogspot.com/ Tom Baldwin - Knowledgeline http://kmpipeline.blogspot.com/ Cory Banks - Corz and Effect http://corzandeffect.wordpress.com/ Steve Barth - Reflexions http://reflexions.typepad.com/reflexions/ Anol Bhattacharya - SoulSoup http://www.incsub.org/soulsoup/ Doug Brockbank - Manage Knowledge http://manageknowledge.net/blog/ John Seely Brown and John Hagel III http://blogs.harvardbusiness.org/bigshift/ 8. Miguel Cornejo Castro - eme ká eme: Live Share Learn Repeat http://emekaeme.wordpress.com/ Marnix Catteeuw - Knowledge Management in Practice http://marnixcatteeuw.spaces.live.com/ Stephen Collins - thoughtglue http://www.thoughtglue.com/ Chris Collison - All of us are smarter than any of us http://chriscollison.wordpress.com/ Curtis Conley - Discussions on KM and Collaboration http://curtisconley.com/ Steve Dale - Dissident http://dissident.typepad.com/my_weblog/ Tom Davenport - The Next Big Thing http://discussionleader.hbsp.com/davenport/ Ross Dawson - Trends in the Living Networks http://www.rossdawsonblog.com/ Keith De La Rue - acting on knowledge, communication and learning http://delarue.net/blog/ James Dellow - ChiefTech http://chieftech.blogspot.com/ Steve Denning - The Secret Language of Leadership http://stevedenning.typepad.com/ Nancy Dixon - Conversation Matters http://www.nancydixonblog.com/ Jon Doctor - KM Now! http://blogs.ittoolbox.com/km/now Graham Durant-Law - Knowledge Matters http://www.durantlaw.info/blog Seth Earley - Not Otherwise Categorized http://sethearley.wordpress.com/ Lilia Efimova - Mathemagenic http://blog.mathemagenic.com/ Chris Fletcher - Adventures in Knowledge http://adventurekm.typepad.com/adventures_in_knowledge/ Tricia Ford - DaChispa: Knowledge Management and Life

Andrew Gent - Incredibly Dull http://incrediblydull.blogspot.com/

Peter-Anthony Glick - Leveraging Organiz. Knowledge

http://leveragingknowledge.blogspot.com/

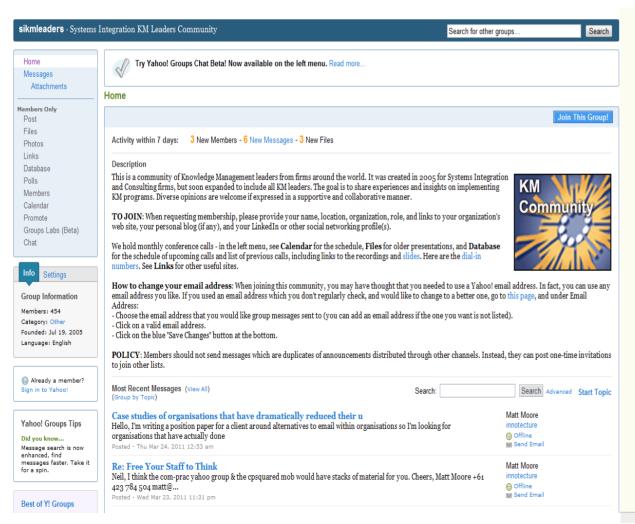
http://www.dachispa.com/

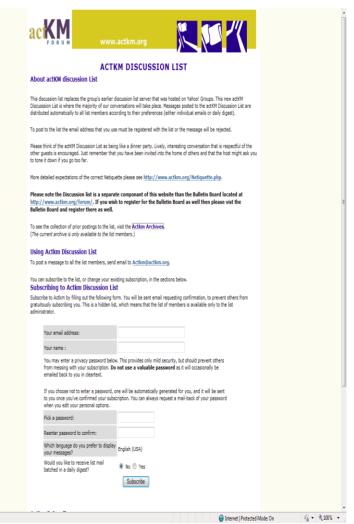
- APQC http://www.apgc.org/portal/apgc/site and http://kmedae.org/
- Association of Knowledgework (AOK) http://www.kwork.org/
- Boris Jaeger http://www.knowledge-managementiaeger.com/
- Brint KMNetwork and WWW Virtual Library on Knowledge Management http://km.brint.com/
 - http://www.cio.com/topic/1467/Knowledge Managem
- **Curtis Conley** 6. http://www.curtisconley.com/?page_id=74
- 50 essential knowledge management sites and blogs http://www.lucasmcdonnell.com/essential-knowledgemanagement-sites-and-blogs/
- Graham Durant-Law's Knowledge Matters http://www.durantlaw.info/
- Gurteen Knowledge Website http://www.gurteen.com/gurteen/gurteen.nsf/
- 10. ITtoolbox Knowledge Management Knowledge Base http://knowledgemanagement.ittoolbox.com/
- 11. Kaieteur Institute For Knowledge Management http://www.kikm.org/
- 12. KM News & Resources
- http://knowledgemanagement.wordpress.com/about KM Cyberary
- http://www.bhojarajug.freeservers.com/cyberary.html
- 14. KmWiki http://kmwiki.wikispaces.com/
- 15. KnowledgeBoard http://www.knowledgeboard.com/index.html
- 16. knowledgecog http://knowledgecog.com/
- 17. Knowledge Connections by David Skymre http://www.skvrme.com/
- KNOW Network http://www.knowledgebusiness.com/
- 19. NHS Knowledge Management Specialist Library http://www.library.nhs.uk/knowledgemanagement/
- 20. Provider's Edge KM Advantage http://www.providersedge.com/kma/index.html
- Stan Garfield's KM Site http://sites.google.com/site/stangarfield/
- 22. The Knowledge Bucket http://knowledgebucket.wikispaces.com/

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3. Join, participate in, and help lead KM communities

- Subscribe: Get email or RSS and regularly read the threaded discussion board
- · Post: Start a new thread or reply in the threaded discussion board
- Attend: Participate in community events
- Contribute: Submit content to the community newsletter, blog, wiki, or site
- Engage: Ask or answer a question, make a comment, give a presentation, and help lead





Local KM communities - create and lead one if none exists

Wednesday, March 23, 2011

KM Chicago April 12th meeting: Commercial Sector Applications of Geographic Information Systems

Please join us for our April 12th meeting: Commercial Sector Applications of Geographic Information Systems. Attendee information is located in the right pane of the KM Chicago blog.

Corporate entities and their manufacturing plants, warehouses, suppliers and other partners, all have something in common — association with locations. A geographic information system (GIS) assists in the processing, analysis, and visualization of corporate knowledge that pertains to place. Corporations have been using GIS tools to perform site selection, risk management, territory creation, routing, supply chain analysis, asset tracking, regulatory compliance, and workforce management.

Dr. Charles Linville, Founder and President of Ploughman Analytics, will describe a number of applications of GIS in the private sector, drawing attention to the capacity of a GIS create new knowledge as well as to communicate spatial information. In particular, he will discuss site selection and location analysis, the examination of logistics networks and their impact on market territories, and applications of satellite image processing.

Dr. Linville developed the first recurring course in geographic information systems at American University in DC, and played a key role in establishing the GIS group at Archer Daniels Midland, where he was Manager of Knowledge and Data Engineering and then Director of Analytics and Knowledge Systems. Ploughman Analytics, founded in 2007, is a consultancy and software development group in the Research Park of the University of Illinois. Its practice includes GIS, business intelligence and data warehousing, operations research, and knowledge management.

Posted by Curtis Conley at 11:28 AM 1 comments

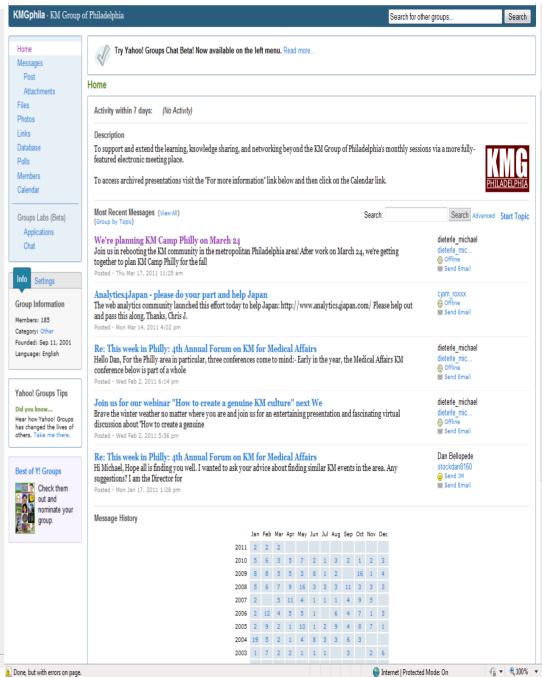
Wednesday, March 02, 2011

March 8th Meeting: Knowledge Management & Learning, with Lisa Beckers

Join our us for a discussion of the connection between knowledge management in learning led by Lisa Beckers, Sr. Manager overseeing learning and knowledge management for Deloitte's Global Industries.

Lisa will share some work done to in define a vision for how to integrate these functions in order to add value to a business, challenges and tactical ways to KM and learning can work together. We hope that a good portion of this time will be brainstorming and open discussion that helps anyone interested in this area consider the broad impact integrating these functions





Councils



KM communities

https://sites.google.com/site/stangarfield/kmcommunities

Global

Building Expertise in Knowledge Management

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1.	actKM Discussion List	1.	Australia: Brisbane - Queensland Knowledge Management Forum (QKM) http://au.groups.yahoo.com/group/qkm/
	http://actkm.org/mailman/listinfo/actkm_actkm.org	2.	Australia: Canberra - actKM Forum http://www.actkm.com/
2.	APQC KM Community http://www.apqc.org/portal/apqc/ksn/calendar	3.	Australia: Melbourne Knowledge Management Leadership Forum (KMLF) http://www.melbournekmlf.org/
3.	Association of Knowledgework (AOK) http://kwork-aok.ning.com/	4.	Australia: Sydney - NSW KM Forum: http://www.nsw-km-forum.org.au/
4.	Communities of Practice http://groups.yahoo.com/group/com-prac/	5.	Australia: Adelaide - Adelaide Knowledge Café http://www.frysystems.com.au/km/index.aspx and http://www.linkedin.com/groups?about=&gid=2239006
5.	copcop.org http://copcop.org/	6.	Australia: Perth - WAKIF http://www.linkedin.com/groups?gid=2248851
6.	KMers.org http://www.kmers.org/	7.	Boston: Boston KM Forum http://kmforum.org/blog/
7.	KM4Dev community of international development practitioners http://www.km4dev.org/	8.	Boston: SIKM Leaders Boston Chapter http://twitter.com/sikmboston
8.	KM.gov http://wiki.nasa.gov/cm/wiki/?id=1926	9.	Canada: IKMF (Interdepartmental Knowledge Management Forum) http://finance.groups.yahoo.com/group/ikmf_figs/ - KM in the Canadian Federal Government
9.	KMwaves.org http://kmwaves.org/	10.	Chicago: KM Chicago http://kmchicago.blogspot.com/
10.	KnowledgeBoard http://www.knowledgeboard.com/	11.	Colombia: KM Medellín http://www.linkedin.com/groups?gid=2742204
11.	Learning to Fly http://finance.groups.yahoo.com/group/learning-to-fly/	12.	Dallas: KM DFW http://www.linkedin.com/groups?gid=1860940
12.	Organizational Network Analysis	13.	Detroit: Midwest KM Community http://sites.google.com/site/midwestkmcommunity/
	http://finance.groups.yahoo.com/group/ona-prac/	14.	Hong Kong: Hong Kong KM Societyhttp://www.hkkms.org/
13.	Search Community of Practice	15.	India: KM-Forum http://ncsi.iisc.ernet.in/mailman/listinfo/km-forum
	http://tech.groups.yahoo.com/group/SearchCoP/	16.	India: KM-Forum http://tech.groups.yahoo.com/group/KM-Forum/
14.	SlideShare KM Group http://www.slideshare.net/group/knowledge-	17.	India: K-Community http://www.kcommunity.org/
	management	18.	India: Delhi KM Community http://www.linkedin.com/groups?gid=125245
15.	Special Libraries Association (SLA) Knowledge Management	19.	Japan: KM Society of Japan http://www.kmsj.org/
	Division http://wiki.sla.org/display/SLAKM/	20.	Korea: KM Society of Korea http://wcic.kmsk.or.kr/
16.	Systems Integration KM Leaders http://tech.groups.yahoo.com/group/sikmleaders/	21.	London: Henley KM Forum http://www.henley.reading.ac.uk/executiveeducation/excellence/cl-knowledgemanagementforum.aspx
17.	Taxonomy Community of Practice	22.	London: London Knowledge Network (LKN) http://www.londonknowledgenetwork.org.uk/
	http://finance.groups.yahoo.com/group/TaxoCoP/	23.	Malaysia: KMAM http://tech.groups.yahoo.com/group/kmam/ and KMtalk.net http://www.kmtalk.net/index.php
18.	Value Networks http://groups.google.com/group/Value-Networks	24.	Middle East: Arab Knowledge and Management Society (AKMS) http://www.akms.org/
		25.	Minnesota: Twin Cities KM Forum http://www.linkedin.com/groups?gid=1164987
_		26.	Montreal: KM-GC-MONTREAL http://www.a-i-a.com/KM-GC-MONTREAL/
Ьe	Fee-based		New Zealand: NZKM - The New Zealand KM Networkhttp://www.nzkm.net/
		28.	Philadelphia: KM Group of Philadelphia http://finance.groups.yahoo.com/group/KMGphila/
1	ABOC http://www.ongo.org/portal/ongo/kon	29.	Singapore: Information & Knowledge Management Society (iKMS) http://www.ikms.org/
1.	APQC http://www.apqc.org/portal/apqc/ksn	30.	Switzerland: Swiss Knowledge Management Forum (SKMF) http://www.skmf.net/about-us/mission/in-english
2.	Consortium for Service Innovation http://www.serviceinnovation.org/	31.	Toronto: Knowledge Workers: Methods - Toronto http://toronto.methods.knowledgeworkers.org/
3.	CPsquare http://www.cpsquare.org/	32.	Toronto: Knowledge Workers: Technology - Toronto http://toronto.technology.knowledgeworkers.org/
4.	Social Media Club http://socialmediaclub.org/	33.	Various: Gurteen Knowledge Cafés http://www.gurteen.com/gurteen/gurteen.nsf/id/kcafes
		34.	Vietnam: Vietnam Knowledge Management http://www.linkedin.com/groups?gid=2587070

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4. Attend KM conferences



Home > 16TH KNOWLEDGE MANAGEMENT CONFERENCE

Join Us May 9-13, 2011 for The Knowledge Management Event of the Year!

APOC's annual knowledge management (KM) conference is still the No. 1 place to be for networking and sharing innovative ideas with the best and brightest minds in business today. This training and conference event enables senior-level professionals to network with other thought leaders and practitioners from around the globe.

The 2011 conference and training event will be held May 9-13, 2011, at the Houstonian Hotel, Club & Spa in Houston, adjacent to APQC's headquarters. Through in-depth case studies and thought-provoking keynote speakers we'll focus on how experienced leaders are using KM approaches and collaboration to drive business

REGISTER NOW

2011 KEYNOTE SPEAKERS



Dr. Carla O'Dell APOC



Chip Heath Author of Switch



Dan Ranta ConocoPhillips



Pete Miller ConocoPhillips



Cindy Hubert



Michael McMillan Jeanne Holm Author of Pink Bat Data, Gov and Paper Airplane Evangelist

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Online Advertising

Other Information

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Print & Online

Today Sites

Applications

destinationCRM

EContent Magazine

November 1 - 3 2011 Washington Marriott Wardman Park Washington DC





SharePoint

Call For Speakers	2010 Program	Previous Conferences
Invitation to Sponsor		Contracts

NETWORKED ENTERPRISES: EMPOWERED TO SHARE & APPLY KNOWLEDGE

A recent McKinsey research survey found that organizations using "collaborative Web 2.0 technologies intensively to connect the internal efforts of employees and to extend the organization's reach to customers, partners, and suppliers" or "networked enterprises" significantly improve their performance. Networked enterprises share and apply knowledge for decision-making, innovation, customer satisfaction, business success, and a stronger bottom line.

KMWorld 2011 provides you with all the essential pieces of the information engine that powers your enterprise—including knowledge creation, publishing, sharing, finding, mining, reuse and more, which work together to enable business problem-solving, innovation, and achievement. Position your organization and its knowledge ecology for success by attending KMWorld 2011, where you network with experts and peers all working to make the most out of their knowledge assets. Gain insights for maximizing your human capital and building a knowledge driven organization. Learn how knowledge processes and practices impact information flows, decisionmaking, and provide competitive advantages. Understand the underlying technologies that support these processes and practices and take home "knowhow", usable tools, techniques, and solutions that you can put to work in your organization.

Conference Chairs



Jane Dysart

Dysart & Jones



Hugh McKellar Editor, KMWorld

The 15th annual KMWorld Conference will be held on November 1 - 3, 2011 at the Washington Marriott Wardman Park in Washington DC. KMWorld 2011 offers a wide-ranging program especially focused to meet the needs of executives and strategic business and technology decision makers. This is a must-attend for those concerned with improving their

organization's bottom line, business processes and productivity, as well as streamlining operations and accelerating development and innovation in their evolving enterprises. Our thought-provoking speakers and experienced practitioners talk about leading strategies, practices, processes,

tools and innovation. In our interactive sessions and networking forums the emphasis is on the practical — tips and techniques, hands-on advice, and real-world experience.

By co-locating with Enterprise Search Summit Fall, Taxonomy Boot Camp and Sharepoint Symposium, KMWorld 2011 provides attendees with all the essential pieces of the information engine that powers today's effective enterprise—including knowledge creation, publishing, sharing, finding, mining, reuse, and more. Well implemented and managed, these work together to enable business problem-solving, innovation, and achievement.

Measuring th Impact of formation an Communit Technology

iamond Sponso

conceptSearc





Edited by Michael Crandal and Karen F. Fisher ISBN 978-1-57387-373-4 \$50.50

*Compelling and useful ... a vivid case study. and a blueprint for how to address digital inclusion through action research."

-Prof. John M. Carroll. IST, Penn State

Social business conferences

Social Business Summit



Request an Invitation

Speakers



Tony Hsieh Zappos.com

CEO Author of #1 NYT Bestseller, "Delivering Happiness"



John Hagel III Deloitte Consulting

Director Author of The Power of Pull



Josh Bernoff Forrester Research

Senior Vice President, Idea Development Co-Author of Groundswell



JP Rangaswami Salesforce.com

Chief Scientist

• Enterprise 2.0 Building Social Business

Enterprise 2.0 enables you to bring the power of collaboration to your organization >> Social Tools | Collaboration | Social CRM | Search | Wikis



Enterprise 2.0 Boston June 20-23, 2011

Register Today



Enterprise 2.0 Santa Clara

November 14-17, 2011



Virtual Enterprise 2.0

February 16, 2011 Leverage Social Software and a Culture of Collaboration to Drive Business

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Boston, MA • June 20-23, 201

Collaborative technologies accelerate information flow to drive revenue and productivity. Attend Enterprise 2.0 Conference to bring the power of collaboration to your organization.



Enterprise 2.0 Webcasts

Free monthly webinars on key collaboration topics.



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News and community site for collaboration professionals.



Free White Paper

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Enabling People and Organizations to Harness the Transformative Power of Technology

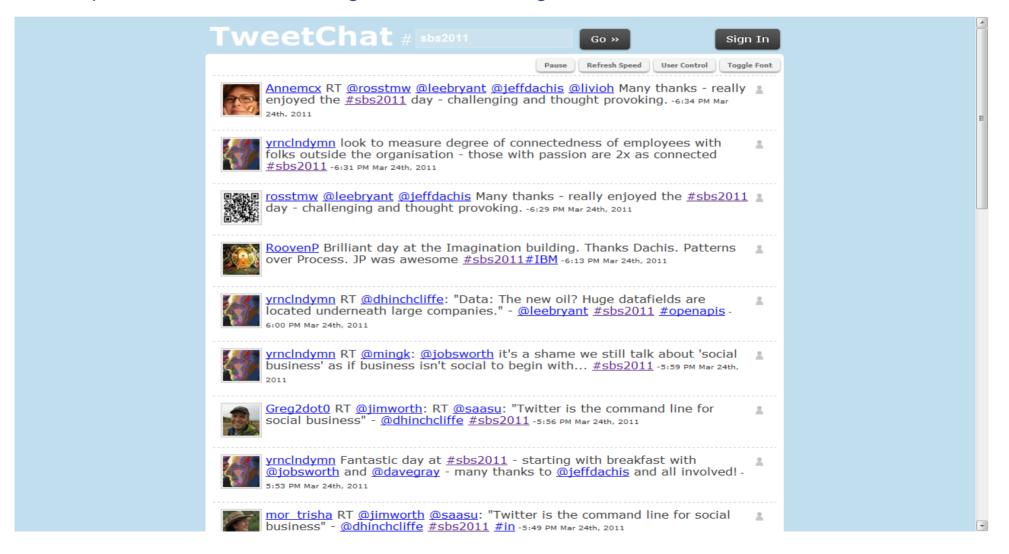
KM conferences

https://sites.google.com/site/stangarfield/kmconferences

- 1. AIIM Association for Information and Image Management International Conference & Expo @ info360 http://www.aiimexpo.com/ Washington, DC March 22-24, 2011
- 2. Social Business Summit http://www.socialbusinesssummit.com/ Sydney, Austin, London, Singapore April 6 2011
- 3. Gartner Portals, Content & Collaboration Summit http://www.gartner.com/technology/summits/na/portals/index.jsp Los Angeles, CA March 28-30, 2011
- 4. Web 2.0 Expo http://www.web2expo.com/webexsf2011 San Francisco, CA March 28-31, 2011
- 5. ICKM 2011 International Conference on Knowledge Management http://www.waset.org/conferences/2011/bangkok/ickm/ Bangkok, Thailand March 29-31, 2011
- 6. Social Media & Community 2.0 Strategies http://www.iirusa.com/socialmedia/home.xml Boston, MA April 4-6, 2011
- 7. Knowledge Management Conference and Exhibition (Government) http://foseinstitute.org/KM McLean, VA May 2- 4, 2011
- 8. APQC Annual KM Conference http://www.apqc.org/apqc-events Houston, TX May 9-13, 2011
- 9. SLA Annual Conference http://www.sla.org/content/Events/conference/ac2011/index.cfm Philadelphia, PA June 12-15, 2011
- 10. International Conference on Knowledge, Culture and Change in Organizations http://managementconference.com/ Madrid, Spain June 15-17, 2011
- 11. Enterprise 2.0 Conference http://www.e2conf.com/ Boston, MA June 20-23, 2011
- 12. KM UK 2011 http://www.gurteen.com/gurteen/gurteen.nsf/id/kmuk-2011 London, England June 21-22, 2011
- 13. Knowledge and Project Management Symposium (KPM) http://www.kipanet.org/ Tulsa, Oklahoma July 26-27, 2011
- 14. AMCIS 2011: Americas Conference on Information Systems http://amcis2011.aisnet.org/ Detroit, MI Aug 4-8, 2011
- 15. European Conference on KM ECKM 2011 http://www.academic-conferences.org/eckm/eckm2011/eckm11-home.htm Passau, Germany September 1-2, 2011
- 16. i-KNOW 2011 International Conference on Knowledge Management and Knowledge Technologies http://i-know.tugraz.at/ Graz, Austria September 7-9, 2011
- 17. International Conference on Knowledge Management http://ickm-2011.org/ Petra, Jordan September 12-14, 2011
- 18. Midwest KM Symposium http://sites.google.com/site/midwestkmcommunity/ Cleveland, OH September 13, 2011
- 19. Wikisym International Symposium on Wikis and Open Collaboration http://www.wikisym.org/ Mountain View, CA October 3-5, 2011
- 20. ACM Conference on Information and Knowledge Management (CIKM) http://www.cikm2011.org/ Glasgow, Scotland October 24-28, 2011
- 21. ICICKM 2011 http://academic-conferences.org/icickm/icickm2011/icickm11-home.htm Bangkok, Thailand October 27-28, 2011
- 22. KMWorld http://www.kmworld.com/kmw11/ Washington, DC November 1-3, 2011
- 23. Enterprise 2.0 Conference http://www.e2conf.com/ Santa Clara, CA November 14-17, 2011

5. Tweet, retweet, and follow tweets

- Follow thought leaders in Twitter
- Participate in a TweetChat, e.g., KMers.org weekly chat
- Search Twitter using hashtags, e.g., #KM and #KMers
- Ask questions on Twitter using the #KM hashtag



TweetChat





Topic Suggestions

Blog

About KMers.org

[Transcript] Community lurkers: does the 90-9-1 percentage rule really apply, and if so, so what?

Chat Event:

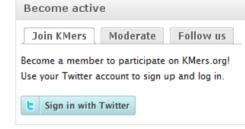
2 retweet

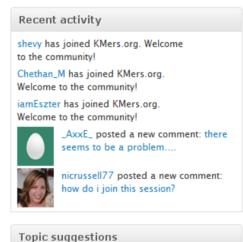
Community lurkers: does the 90-9-1 percentage rule really apply, and if so, so what?

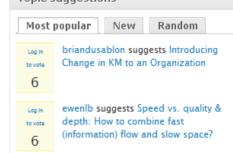
Tuesday, February 8, 2011 - 17:00 - 18:00 UTC

Transcript:

5:00 pm	stangarfield:	{Moderator} Welcome to today's KMers.org Twitter chat. Please introduce yourselves – who are you, what do you do, and where are you? #KMers
5:01 pm	pekadad:	@stangarfield Lee Romero from Deloitte in Detroit here #KMers
5:01 pm	jmcgee:	Hello Stan, Jim McGee here in chilly Chicago – still working on helping organizations take advantage of these KM ideas #kmers
5:01 pm	swanwick:	Submit a chat topic for an upcoming session at http://www.kmers.org/topicsuggestions/dashboard #KMers
5:01 pm	stangarfield:	FYI, Corporate Social Media vs. Intranets chat will now be held on March 1. #KMers
5:02 pm	stangarfield:	Welcome, Lee, Jim, and Swan. Who else is joining us today? #KMers
5:03 pm	jeffhester:	Hi @stangarfield, Jeff Hester in Southern California, helping build knowledge communities at Fluor. #KMers
5:03 pm	liz_with_hat:	Liz Williams here, from London #kmers
5:04 pm	stangarfield:	Welcome, Jeff and Liz. #KMers
5:05 pm	swanwick:	Rob Swanwick here. I have to be a part of the 90 today. Cranking on a ppt for 1 pm. :($\#KMers$
5:05 pm	stangarfield:	Let's get started. The rule of thumb for today's chat is that in a community, only 10% of the members will be at all active. #KMers
5:06 pm	stangarfield:	1% will be very active, and 90% will not be active. Q1: Is this consistent with your experience? #KMers

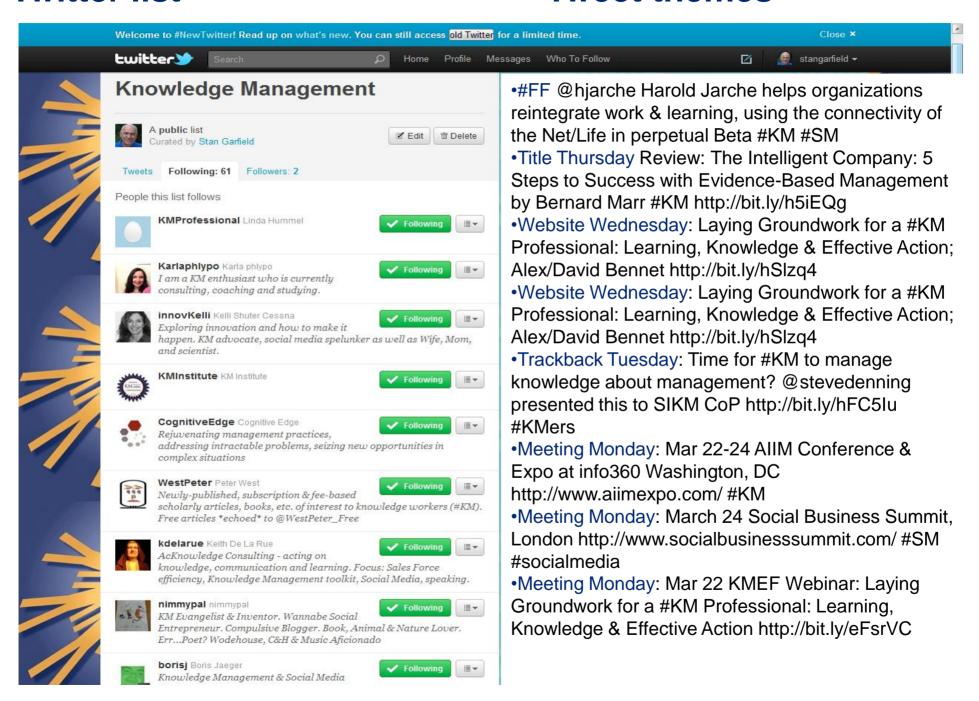






Twitter list

Tweet themes



Tweeters

http://bit.ly/g0KYp9

- 1. http://twitter.com/VMaryAbraham / Mary Abraham
- 2. http://twitter.com/panklam / Patti Anklam
- 3. http://twitter.com/corza Cory Banks
- 4. http://twitter.com/JBordeaux / John Bordeaux
- 5. http://twitter.com/unorder / Shawn Callahan
- 6. http://twitter.com/mrjcleaver / Martin Cleaver
- 7. http://twitter.com/trib / Stephen Collins
- 8. http://twitter.com/chris_collison / Chris Collison
- 9. http://twitter.com/dougcornelius / Doug Cornelius
- 10. http://twitter.com/datta / Raj Datta
- 11. http://twitter.com/rossdawson / Ross Dawson
- 12. http://twitter.com/kdelarue / Keith De La Rue
- 13. http://twitter.com/chieftech / James Dellow
- 14. http://twitter.com/cdn / Christian De Neef
- 15. http://twitter.com/stevedenning / Steve Denning
- 16. http://twitter.com/lawyerkm / Patrick DiDomenico
- 17. http://twitter.com/driessen / Samuel Driessen
- 18. http://twitter.com/mathemagenic/Lilia Efimova
- 19. http://twitter.com/carlfrappaolo / Carl Frappaolo
- 20. http://twitter.com/stangarfield / Stan Garfield
- 21. http://twitter.com/AndrewGent / Andrew Gent
- 22. http://twitter.com/DavidGurteen / David Gurteen
- 23. http://twitter.com/lehawes / Larry Hawes
- 24. http://twitter.com/klowey22 / John Hovell
- 25. http://twitter.com/BillIves / Bill Ives
- 26. http://twitter.com/borisj / Boris Jaeger

- 27. http://twitter.com/dankeldsen / Dan Keldsen
- 28. http://twitter.com/valdiskrebs / Valdis Krebs
- 29. http://twitter.com/4KM / Alice MacGillivray
- 30. http://twitter.com/amcafee / Andrew McAfee
- 31. http://twitter.com/innotecture / Matt Moore
- 32. http://twitter.com/mneff / Mark Neff
- 33. http://twitter.com/nimmypal / Nirmala Palaniappan
- 34. http://twitter.com/DavePollard / Dave Pollard
- 35. http://twitter.com/ralphpoole / Ralph Poole
- 36. http://twitter.com/s2d_jamesr / James Robertson
- 37. http://twitter.com/pekadad / Lee Romero
- 38. http://twitter.com/jschunter / Johannes Schunter
- 39. http://twitter.com/smithjd / John D. Smith
- 40. http://twitter.com/euan / Euan Semple
- 41. http://twitter.com/gsiemens / George Siemens
- 42. http://twitter.com/rsims / Ray Sims
- 43. http://twitter.com/snowded / Dave Snowden
- 44. http://twitter.com/elsua / Luis Suarez
- 45. http://twitter.com/swanwick Robert Swanwick
- 46. http://twitter.com/dineshtantri / Dinesh Tantri
- 47. http://twitter.com/johnt / John Tropea
- 48. http://twitter.com/jackvinson / Jack Vinson
- 49. http://twitter.com/dweinberger / David Weinberger
- 50. http://twitter.com/etiennewenger / Etienne Wenger
- 51. http://twitter.com/WestPeter / Peter West
- 52. http://twitter.com/NancyWhite / Nancy White

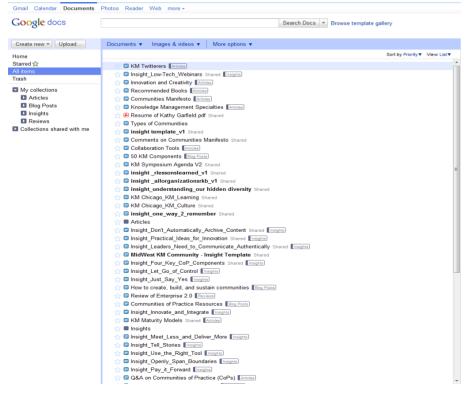
6. Present, speak, lead discussions, and deliver training

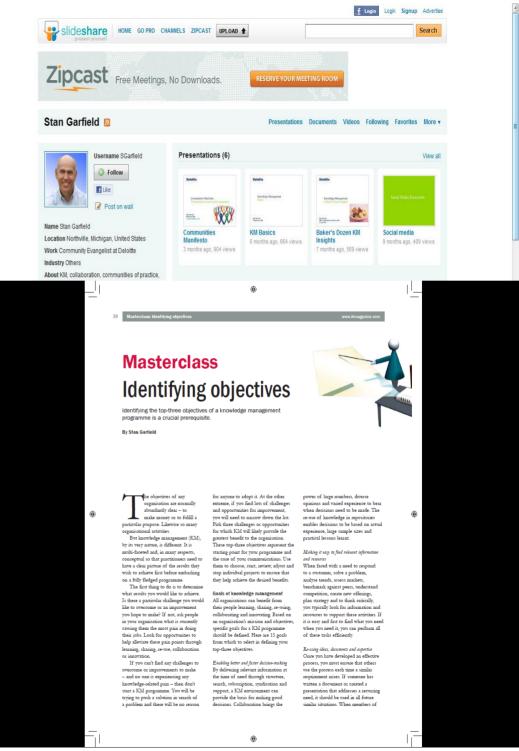
- Present at
 - o internal meetings
 - o con calls
 - o community meetings
 - o conferences
 - client meetings
- Ask an established expert to allow you to co-present
- Offer to help facilitate a panel discussion
- Develop and conduct training
- 16-Nov-10 KMWorld 2010 Communities Manifesto
- 21,22-Jul-10 KM Australia Slides Video
- 19-Jul-10 KMLF Melbourne, Australia Slides
- 14-Jun-10 Enterprise 2.0 Community Adoption
- 07-Jun-10 Midwest KM Symposium Innovation
- 02-Jun-10 IBF24: Online Tour of Deloitte Intranet
- 25-Mar-10 APQC: CoP Principles Slides Audio
- <u>10-Mar-10 KM Group Philadelphia: CoP Manifesto</u>
- 09-Mar-10 KM Chicago: Objectives/Commitments
- 17-Nov-09 13 Years in KM: Baker's Dozen Insights
- 17-Nov-09 Speaker, panel member KMWorld 2009
- 11-Sep-09 Midwest KM Symposium Insights

- 12-Mar-08 Authentic Leadership Books Slides
- 26-Feb-08 Pure Insight A Successful KM System
- 12-Dec-07 APQC Benchmarking Study Conference
- 20-Oct-07 Lawrence Tech. University Slides
- <u>08-Oct-07 CPsquare Foundations of CoP</u> <u>Audio</u>
- 23-Apr-07 MSU Promotions Commons Slides
- 31-Oct-06 KM World Photo Slides
- <u>18-May-06 ACS</u> <u>Abstracts</u> <u>Slides</u>
- 14-Mar-06 KM Chicago Slides
- <u>15-Dec-05 BPCC</u> <u>Slides</u>
 - 06-May-05 APQC Annual Conference Slides

7. Post, write, and publish

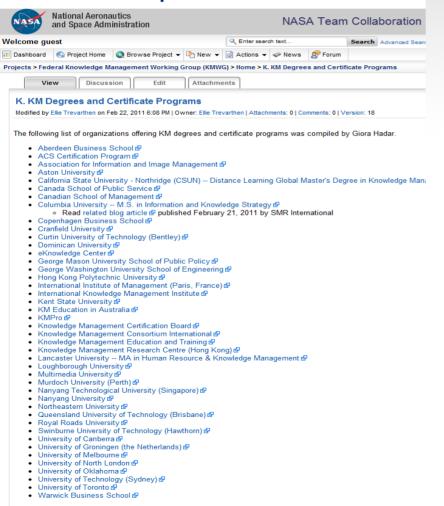
- Post to a discussion board
- Write a blog post
- Publish a document using Google Docs
- Upload a presentation to SlideShare
- Write an article for a publication
- Use writing to
 - o test your ideas
 - o solicit comments
 - o refine your thinking about a topic.





8. Attend training

- Online
- At a university
- Before or after a conference
- From a specialized vendor



Home > 16TH KNOWLEDGE MANAGEMENT CONFERENCE - PRE-CONFERENCE TRAINING

2011 Pre-Conference Training

ONE-DAY SESSIONS ON MAY 9

- ▶ Knowledge Mapping
- Measuring the Impact of Knowledge Management

TWO-DAY SESSION ON MAY 9 AND MAY 10

Applying Benchmarking Skills in Your Organization

TWO-DAY SESSIONS ON MAY 10 AND MAY 11

- Building and Sustaining Communities of Practice
- ▶ Knowledge Management Strategies and Tactics for Business Results

ONE-DAY SESSION ON MAY 11

► Knowledge Management in a Day

APPLYING BENCHMARKING SKILLS IN YOUR ORGANIZATION

Benchmarking is a proven tool to drive strategic and operational improvement. This course introduces the latest benchmarking approaches and the necessary skills, tools, and techniques to conduct benchmarking studies.

BUILDING AND SUSTAINING COMMUNITIES OF PRACTICE

Communities of practice (CoPs) are increasingly becoming the core knowledge strategy for global organizations. CoPs give organizations the structures and processes needed to quickly identify and exchange valuable knowledge capital to drive business results. This course, developed using best-practices research, explores how communities are formed, what roles and responsibilities exist, and how to support and sustain valuable knowledge communities.

KNOWLEDGE MANAGEMENT IN A DAY

Knowledge Management in a Day will address the core strategic issues necessary to make KM successful. This course starts with a discussion around the key enablers and support required to begin or improve your KM program and initiatives. It then focuses on approaches or methods for sharing knowledge, governance and roles, measurement, and change management. In addition to the practical and proven advice based on APQC's hundreds of KM research and advisory efforts, participants will hear about best practices from leading organizations such as IBM, Ernst & Young, the U.S. Navy, ConocoPhillips, and Fluor.

KNOWLEDGE MANAGEMENT: STRATEGIES AND TACTICS FOR BUSINESS RESULTS

KM Conference Details Conference Home Agenda Keynote Speakers Breakout Sessions Pre-Conference Training Pricing and Registration Hotel and Travel 2011 Brochure 2010 Recap



Training

http://sites.google.com/site/stangarfield/kmtraining

- Anecdote http://www.anecdote.com.au/archives/news/
- 2. APQC Webinars http://www.apqc.org/webinars
- 3. Ark Group http://www.ark-group.com/home/events/default.asp
- 4. Asian Knowledge Management Association (AKMA) Certification Standards http://www.ackm.hk/e/cs.php
- 5. Delphi Group http://www.delphigroup.com/events/institute/km.htm
- 6. eKnowledgeCenter KM Professional Development Program http://www.eknowledgecenter.com/
- 7. eLearning http://www.elearninglearning.com/knowledge-management/
- 8. Kaieteur Institute For Knowledge Management Education http://www.kikm.org/education.html
- 9. KMCI http://www.kmci.org/
- 10. KM Degrees and Certificate Programs http://wiki.nasa.gov/cm/wiki/?id=7601
- 11. KMedu Hub http://kmeducationhub.de/
- 12. KM Education Wiki http://knowledge-management.wikia.com/wiki/Category:KM_Education_Hub
- 13. KM Institute (International Knowledge Management Institute) http://www.kminstitute.org/
- 14. KMPro (Knowledge Management Professional Society) http://kmpro.org/static.php?file=training.htm
- 15. KmWiki: KM education http://kmwiki.wikispaces.com/KM+education
- 16. KMWorld Web Events http://www.kmworld.com/Webinars/

9. Learn by doing

- Try things out
- Use tools

- Interact with others
- Attend different events to see which ones are the most useful

People

culture and values
knowledge managers
user surveys
social networks
communities
training
documentation
communications

knowledge advisors
goals and measurements
incentives and rewards

Process

methodologies
creation
capture
reuse
lessons learned
proven practices
collaboration
content management

classification
metrics and reporting
management of change
workflow
valuation
social network analysis
appreciative inquiry and
positive deviance
storytelling

Technology

user interface
intranet
team spaces
virtual meeting rooms
portals
repositories
threaded discussions
expertise locators
metadata and tags
search engines
archiving

blogs and microblogs
wikis
podcasts and videos
syndication
social software
external access
workflow applications
process automation
e-learning
subscriptions
points tracking
reporting

10. Find a mentor

- Post in a community discussion board such as SIKM Leaders
- Contact a KM blogger
- Reply to a KM tweeter
- Talk to a presenter at a conference
- Visit the site of a KM thought leader and send an email message
- Ask for a referral

























































Thought leaders

https://sites.google.com/site/stangarfield/kmthoughtleaders

1.	Verna Allee http://www.vernaallee.com/	32.	Patrick Lambe http://www.straitsknowledge.com/about/
2.	Debra Amidon http://www.entovation.com/amidon/biographical.htm	33.	Martyn Laycock http://www.managingtransitions.net/profile.htm
3.	Patti Anklam http://www.byeday.net/patti.htm	34.	Dorothy Leonard
4.	Steve Barth http://reflexions.typepad.com/about.html		http://dor.hbs.edu/fi_redirect.jhtml?facInfo=bio&facEmId=dleonard&loc=extn
5.	Nick Bontis http://www.bontis.com/	35.	Andrew McAfee http://andrewmcafee.org/about/
6.	John Seely Brown http://www.johnseelybrown.com/	36.	Richard McDermott http://www.mcdermottconsulting.com/about.shtml
7.	Bob Buckman http://www.gurteen.com/gurteen/gurteen.nsf/id/bob-buckman	37.	Fred Nickols http://www.nickols.us/
8.	Shawn Callahan http://www.anecdote.com.au/shawn_callahan.html	38.	Ikujiro Nonaka http://www.ics.hit-u.ac.jp/faculty/detail.php?id=109
9.	Chun Wei Choo http://choo.fis.utoronto.ca/	39.	Carla O'Dell
10.	Chris Collison http://www.chriscollison.com/		http://www.apqc.org/portal/apqc/site/?path=/aboutus/leadership/index.html
11.	Richard Cross http://www.mchglobal.com/about.htm	40.	Geoff Parcell http://www.practicalkm.com/about_me.htm
12.	Rob Cross http://www.robcross.org/	41.	Dave Pollard
13.	Tom Davenport http://www.tomdavenport.com/	40	http://blogs.salon.com/0002007/stories/2006/07/05/aboutTheAuthor.html
14.	Ross Dawson http://rossdawson.com/about/	42.	Larry Prusak http://www.laurenceprusak.com/
15.	Steve Denning http://www.stevedenning.com/	43. 44.	Greg Reid http://www.infuture.pro/about/Introduce/CEO_Profile.html
16.	Nancy Dixon http://commonknowledge.org/page.asp?id=29	44. 45.	Chris Riemer http://www.knowledgestreet.com/About_Us/about_us.html Melissie Rumizen http://www.kwork.org/Stars/rumizen.html
17.	Peter Drucker http://www.peter-drucker.com/	45. 46.	•
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